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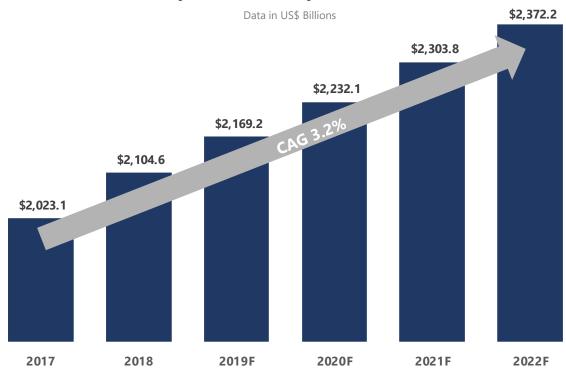
## FARMING INDUSTRY MEXICO

NOVEMBER 2019 INDUSTRY REPORT

## **GLOBAL FARMING INDUSTRY**

# The farming industry is divided in both farming and industrialized production of different cereals, grains, fruits and vegetables.

- There are two ways of procuring crops: open sky and protected crop
  - Open sky farming: in this one the land must be prepared, fertilized and then seeded, this type of farming is most affected by Climate Change and local climate variations
  - Protected Crop: The crops farmed by this method are grown totally or partially inside a greenhouse, tunnel, or other
- The industry was valued at US\$2,104.6 billion in 2018
- The industry valuation is expected to hit a target of US\$2,372.2 billion by 2022 with a Compound Annual Growth (CAG) rate of 3.2%



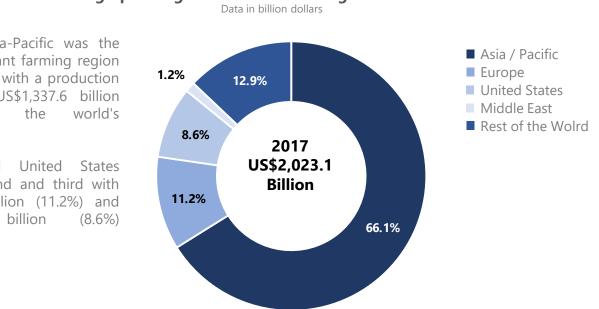
Industry Value Growth by Global Production



Farming Mexico 2019

Source: RAE, Inegi, Qampo, World Bank, OECD, FAO

### **GLOBAL FARMING INDUSTRY: SEGMENTATION AND GROWTH**



#### **Geographic Segmentation of Farming Products 2017**

In 2017, Asia-Pacific was the most important farming region in the world, with a production output of US\$1,337.6 billion (66.1% of the world's production)

Europe and United States ranked second and third with US\$226.1 billion (11.2%) and US\$174.8 billion (8.6%) respectively



#### **Growth Drivers**

- Federal Government Support Programs
  - Governments worldwide plan to invest in the key subsectors of the industry (i.e. crops, seeds, machinery and fertilizers) in 2019
  - The Mexican government plans to invest US\$1.1 billion in these subsectors
- Internal Drivers
  - Both internal and external demand may drive producers to invest in technologies that help increase crop production
  - Import of farming products are expected to remain constant worldwide

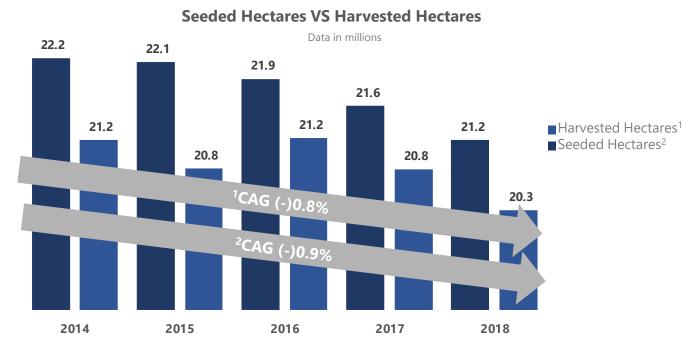




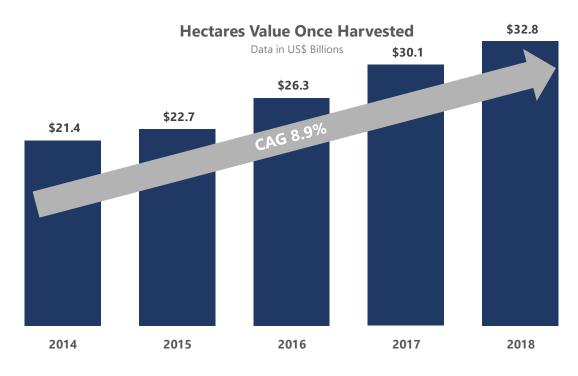
## **MEXICAN FARMING INDUSTRY**

# Mexican farming output was reported at US\$32.8 billion. The biggest local producer was Michoacán with a total production valued at US\$4.3 billion

 By the end of 2018, the industry had seeded 21.2 million hectares and 20.3 million hectares (95.7%) were harvested



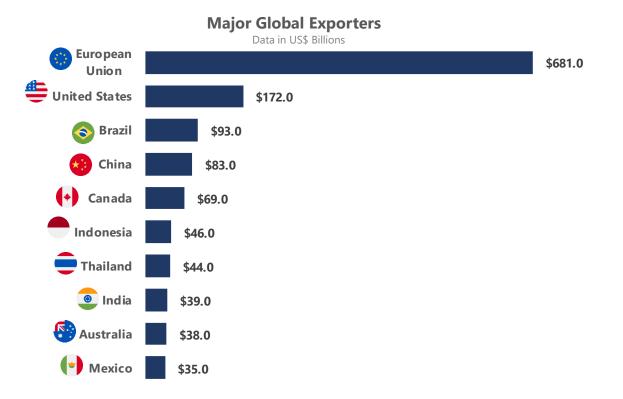
• The value of Mexican hectares harvested has shown an average CAG rate of 8.9%



## **MEXICAN FARMING INDUSTRY: INTERNATIONAL COMMERCE**

## For the first time ever, Mexico ranked in the top 10 largest exporters of farming products in 2019

- China (9.0%), Brazil (6.0%) and Mexico (6.0%) registered the biggest increases in their exports in 2019, while Australia (-10.0%) and Indonesia (-7.0%) suffered big drops in their exports
- The main three positions in the top 10 remained the same, with the European Union at the top, while Mexico, as a new member, arrives at the tenth place





Farming Mexico 2019

## **MEXICAN FARMING INDUSTRY: IMPORTS AND EXPORTS**

#### In 2018, the industry reported exports of US\$14.6 billion

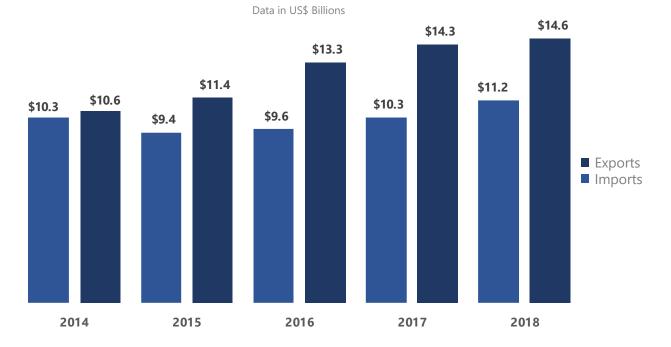
- Avocado ranked first and totaled US\$2.4 billion (16.4% of total exports)
- Fresh vegetables and legumes category ranked second at US\$2.0 billion (13.6% of the total exportations)

#### In the same period, the industry reported imports of US\$11.2 billion

- Yellow corn ranked first at US\$3.2 billion (29.0% of the total importations)
- Soybean seeds ranked second at US\$2.0 billion (18.0% of the total importations)

#### During the period of 2014-2018 net exports presented an average surplus of US\$2.6 billion

Trade surplus was highest in 2017 at US\$4.0 billion



### **Farming Imports and Exports**

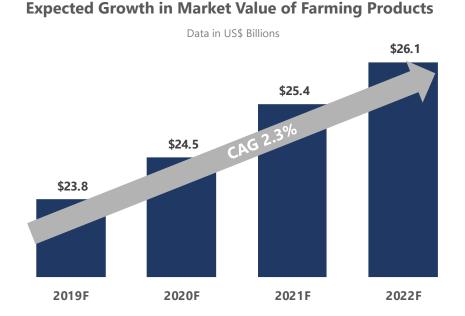


## MEXICAN FARMING INDUSTRY: GROWTH AND PRODUCTION FORECAST

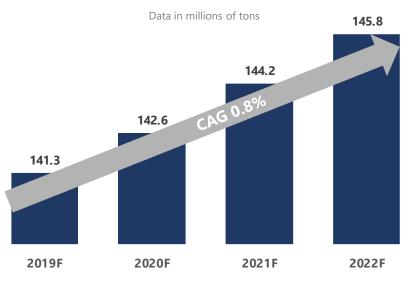
## Constant growth for the next four years is forecasted thanks to the ongoing implementation

### of technological resources (i.e. sensors, drones, etc.)

- Expected CAG (2019F 2022F) in farming products market value of 2.3%
- The forecasted 2022 value is US\$26.1 billion, representing a 9.7% increase against the 2019 forecast
- Output in tons is expected to get a CAG (2019F 2022F) of 0.8%
- Expected output in 2020F is at 145.8 million tons, gaining a 3.2% against 2019F



#### farming Industry Production Forecast





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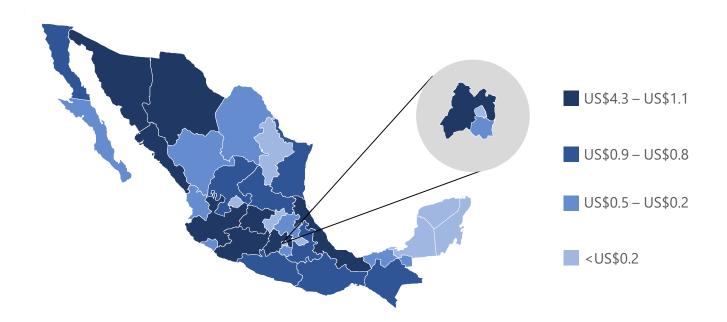
Farming Mexico 2019

Sources: EMIS, ASERCA, World Bank

## **MEXICAN FARMING INDUSTRY: TOP PRODUCING STATES**

Top 10 Products by Production Value in 2018										
			Da	ta in US\$ Billions						
	US\$5.3	۲	US\$1.5		US\$1.1	<b>US\$.02</b>				
White Corn		Tomato		Green Chili		Potato				
	US\$2.2		US\$1.2		US\$0.8					
Sugar Cane		Agave		Sorghum						
Avocado	US\$2.1	Grass and meado	US\$1.2	Cotton	US\$0.7					

## Harvested Hectares by State in 2018 Data in US\$ Billions





Farming Mexico 2019

Sources: Milenio, WATTAgNet

## FARMING INDUSTRY: TRENDS

#### Field Sensors & IoT (Internet Of Things)

 Sensor implementation in crop fields. They provide information to the farmer about the crops through the Internet.

#### **Equipment Sensors & IoT**

 Built-in machinery and tractor sensors used to obtain production data, crop soil condition, and crop mapping

#### **Drones and Crop Surveillance**

Drones replace the use of small aircrafts in the crop field, useful for crop monitoring and fumigation

#### **Robots and Artificial Intelligence**

 Focused on crop monitoring, weed detection/elimination and waste reduction through production optimization

#### **RFID Sensors (Radio Frequency Identifiers) and Monitoring**

- Used when harvesting and picking. Provides crop information (location, status, quality) to the final consumer
- ✓ As part of this trends, CNH Industrial N.V., a UK-based company engaged in capital goods sector, announced the acquisition of AgDNA Technologies Inc., a US-based developer of farm management software platforms, for an undisclosed amount. The transaction is in line with CNH Industrial's strategy to expand its precision and digitalization farming offering

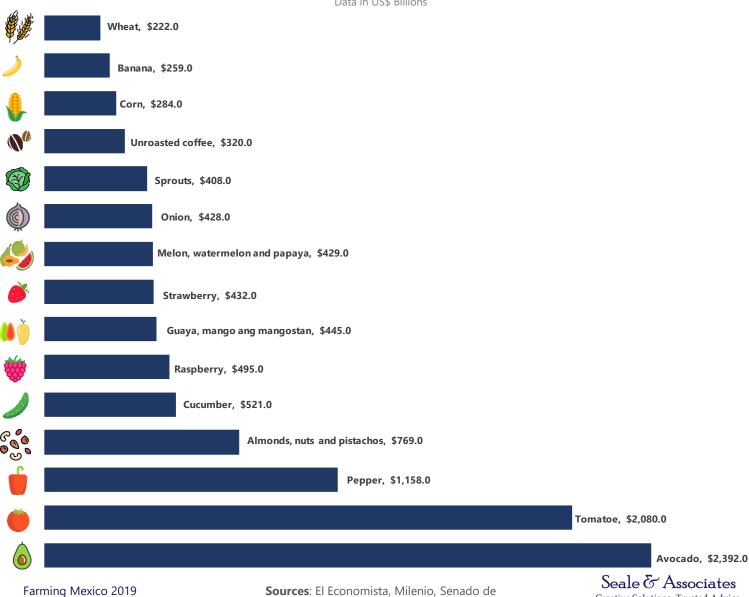


## UNITED STATES – MEXICO – CANADA AGREEMENT (USMCA)

### Mexico has 12 free trade agreements with 46 countries, one with great importance is between the United States and Canada because of the trade volume

The USMCA Trade Agreement, which will replace NAFTA, is currently in a ratification process both northernmost countries. This produces uncertainty in trade between the three countries given that tariffs may still be imposed until the USMCA is ratified

- The Mexican farming industry is vulnerable to the outcome of the ratification of the agreement, since 90.0% of the tomatoes produced in Mexico are exported to the USA, as well as 87.0% of the chilis produced and 78.0% of the produced avocados
- Tariffs on exports would represent a hit of ~US\$111 million to Mexico given that 80.0% of all farming exports go to the USA



México

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#### **Representative Products Exported to the USA**

Data in US\$ Billions

## **CURRENT MARKET SITUATION** COMPARABLE PUBLIC COMPANIES – GLOBAL Main Grain, Palm and Broad Beans Companies

Company			Price 11/28/19	Sales US\$M	EBITDA Margin	Cap. Mdo. US\$M	Company _ Value US\$M	Annual Average EBITDA		je EV /	11/2	11/28/19	
		Country						2016	2017	2018	VE / EBITDA	VE / Revenue	
Wilmar International Limited	wilmar	SIN	\$2.98	\$42,580	6.1%	\$18,889	\$38,142	12.5x	11.9x	14.1x	13.3x	0.9x	
Archer-Daniels-Midland Company		USA	\$42.94	\$64,274	3.9%	\$23,904	\$32,783	10.0x	10.4x	10.7x	11.2x	0.5x	
Sime Darby Plantation Berhad	Sime Darby	MAS	\$1.21	\$3,164	15.3%	\$8,330	\$10,244	NR	10.2x	11.8x	21.3x	3.3x	
IOI Corporation Berhad	IOI GROUP	MAS	\$1.06	\$1,740	17.8%	\$6,686	\$7,222	17.5x	16.4x	17.1x	20.7x	4.1x	
Kuala Lumpur Kepong Berhad		MAS	\$5.58	\$3,709	9.9%	\$5,945	\$7,240	13.3x	15.1x	15.2x	19.4x	1.9x	
Golden Agri-Resources Ltd	gar agribusiness and food	SIN	\$0.15	\$6,382	5.8%	\$1,958	\$4,755	12.5x	10.2x	10.8x	14.2x	0.7x	
Genting Plantations Berhad	GENTING PLANTATIONS	MAS	\$2.50	\$503	17.8%	\$2,244	\$2,508	23.3x	17.5x	14.0x	NR	5.0x	
First Resources Limited	<b>FLAST</b>	SIN	\$1.31	\$576	32.2%	\$2,076	\$2,499	12.3x	8.9x	8.1x	13.3x	4.3x	
PT Astra Agro Lestari Tbk		INA	\$0.87	\$1,249	12.5%	\$1,676	\$2,093	12.0x	8.1x	7.2x	13.0x	1.7x	
Kernel Holding S.A.	KERNEL	UKR	\$10.56	\$3,698	9.4%	\$865	\$1,980	4.7x	5.3x	7.3x	5.5x	NR	
Pioneer Food Group Ltd	PIONEER	CHN	\$7.33	\$1,469	8.1%	\$1,415	\$1,482	12.0x	12.9x	12.9x	11.6x	1.0x	
SLC Agrícola S.A.	SLC Agrícola	BRA	\$4.59	\$605	23.8%	\$855	\$1,380	6.4x	8.9x	7.7x	9.8x	2.3x	
Hoang Anh Gia Lai Agricultural Joint Stock Company	<b>**</b>	VIE	\$0.62	\$93	27.2%	\$692	\$1,088	18.8x	NR	15.8x	NR	NR	
Godrej Agrovet Limited	Godrej agrovet	IND	\$6.87	\$898	7.0%	\$1,319	\$1,454	NR	25.2x	26.4x	23.0x	1.6x	
Jiangsu Provincial Agricultural Reclamation and Development	SKIAD苏屋农发	CHN	\$0.96	\$956	9.9%	\$1,321	\$1,105	18.3x	23.6x	14.9x	11.4x	1.1x	
Bumitama Agri Ltd.	Carlos Carlos	INA	\$0.51	\$536	20.5%	\$878	\$1,431	12.6x	8.9x	7.3x	12.8x	2.6x	
United Plantations Berhad		MAS	\$6.28	\$287	37.0%	\$1,303	\$1,191	12.4x	10.9x	9.1x	11.2x	4.1x	
PT Eagle High Plantations Tbk	PLANTATIONS	INA	\$0.01	\$173	4.9%	\$206	\$878	24.4x	21.7x	14.1x	NR	NR	
PT Sawit Sumbermas Sarana Tbk.	Sawit Sumbermas Sarana	INA	\$0.06	\$228	9.8%	\$588	\$902	20.3x	14.4x	9.7x	NR	3.9x	
United International Enterprises Limited		BAH	\$189.11	\$290	38.5%	\$638	\$818	6.9x	6.4x	6.9x	7.3x	2.8x	
PT Dharma Satya Nusantara Tbk	<b>D S N G R O U</b>	INA	\$0.03	\$380	21.5%	\$309	\$743	9.3x	8.6x	5.3x	9.0x	1.9x	
TSH Resources Berhad		MAS	\$0.27	\$196	16.1%	\$377	\$736	23.7x	17.9x	12.6x	20.1x	3.7x	
PT Bakrie Sumatera Plantations Tbk	Autors Records	INA	\$0.01	\$162	-0.1%	\$16	\$713	NR	22.5x	NR	NM	4.4x	
Sipef NV		BEL	\$51.02	\$248	18.8%	\$532	\$697	9.8x	8.6x	11.0x	15.8x	2.9x	
Select Harvests Limited	SELECT HARVESTS	AUT	\$4.91	\$195	3.2%	\$470	\$533	6.7x	12.5x	24.2x	NR	2.9x	
Webster Limited	WEBSTER	AUT	\$1.33	\$79	7.0%	\$481	\$569	NR	NR	NR	NR	NR	
Terra Santa Agro S.A.	TERRA SANTA	BRA	\$3.40	\$196	11.6%	\$74	\$329	18.6x	27.1x	11.5x	14.8x	1.7x	
IMC S.A.	імк 🕎	LUX	\$3.57	\$169	20.3%	\$118	\$270	2.4x	2.9x	4.7x	7.7x	1.6x	
Gruma, S.A.B. de C.V.	greine	MEX	\$10.17	\$3,902	15.9%	\$4,216	\$5,352	12.9x	11.1x	10.0x	8.6x	1.4x	
NR: Not Relevant										Average	13.4x	2.5x	

Median 12.9x 2.3x

## **CURRENT MARKET SITUATION** COMPARABLE PUBLIC COMPANIES – GLOBAL

### **Main Companies Buyers and Distributors of Farming Products**

			Price	Sales	EBITDA	Mkt. Cap.	Company		al Average EBITDA		11/	/28/19
Company		Country	11/28/19	LISEM	Margin	US\$M	Value US\$M	2016	2017	2018	EV / EBITDA	EV / Revenue
Bunge Limited B	₿Ū̇́NGE	USA	\$53.45	\$41,900	-0.4%	\$7,572	\$15,296	8.0x	11.0x	14.3x	NM	0.4x
China Agri-Industries Holdings Limited		HKG	\$0.52	\$15,396	2.2%	\$2,747	\$5,071	NR	NR	9.1x	13.4x	0.3x
Group Co., Ltd.	生物技术中心	CHN	\$0.62	\$2,421	5.3%	\$2,626	\$3,035	NR	17.7x	14.8x	NR	1.2x
Ros Agro PLC	ROS AGRO PlC	CYP	\$10.02	\$2,090	16.6%	\$1,348	\$2,511	4.7x	5.8x	9.5x	7.2x	1.2x
GrainCorp Limited	GrainCorp	AUS	\$5.61	\$3,271	1.4%	\$1,284	\$2,058	16.4x	13.0x	13.0x	48.3x	0.6x
KWS SAAT SE & Co. KGaA		GER	\$66.74	\$1,267	14.1%	\$2,213	\$2,228	11.2x	11.0x	13.1x	12.2x	1.8x
Heilongjiang Agriculture Company Limited		CHN	\$1.32	\$438	40.0%	\$2,342	\$2,198	18.9x	20.6x	13.3x	12.3x	4.9x
Liaoning Wellhope Agri-Tech Joint Stock Co., Ltd.	····································	CHN	\$1.70	\$2,380	5.7%	\$1,542	\$1,618	21.6x	16.4x	12.7x	11.8x	0.7x
AB Linas Agro Group	linas () agro	LTU	\$0.68	\$845	0.5%	\$107	\$265	10.3x	13.3x	11.6x	NR	0.3x
Olam International Limited	谈 Olam	SIN	\$1.33	\$23,701	3.6%	\$4,223	\$10,945	12.5x	13.9x	12.4x	11.8x	0.5x
Sajodongaone Co.,Ltd	SAJO	PKR	\$0.87	\$358	7.1%	\$103	\$288	21.6x	11.0x	9.1x	9.3x	0.8x
Orsero S.p.A.		ITA	\$6.79	\$1,111	2.8%	\$115	\$260	NR	NR	5.1x	8.0x	0.2x
Pickles Corporation	REPORTAGINE LEY. PICKLES Ne Tradicist	JPN	\$25.39	\$389	6.6%	\$162	\$172	5.7x	8.3x	7.6x	6.9x	0.5x
Seeka Limited	Seeka	NZL	\$3.04	\$153	10.9%	\$96	\$212	8.4x	7.5x	8.9x	13.2x	1.4x
NR: Not Relevant										Average	14.1x	1.1x

Median 11.8x 0.6x



## **CURRENT MARKET SITUATION** COMPARABLE PUBLIC COMPANIES – GLOBAL Main Companies Producing Fruit and Vegetables

			Price	Sales	EBITDA	Mkt. Cap.	Company		Annual Average E\ EBITDA		EV / 11/28/19	
Company	Country	11/28/19	US\$M	Margin	US\$M	Value US\$M	2016	2017	2018	EV / EBITDA	EV / Revenue	
Südzucker AG	SÜDZÜCKER	GER	\$13.82	\$7,252	4.2%	\$2,810	\$5,072	8.9x	7.1x	6.4x	16.0x	0.7x
São Martinho S.A.	São Martinho	BRA	\$4.90	\$836	50.3%	\$1,710	\$2,560	8.0x	7.7x	5.8x	6.2x	3.1x
Fresh Del Monte Produce Inc.	DetMonte	CAY	\$32.72	\$4,510	4.7%	\$1,573	\$2,402	10.4x	9.5x	11.8x	11.4x	0.5x
Bonduelle SCA	Bonduelle	FRA	\$26.28	\$3,160	7.4%	\$842	\$1,593	7.3x	9.4x	9.5x	7.0x	0.5x
Hortifrut S.A.	HORTHAUT	СНІ	\$2.01	\$543	19.7%	\$1,058	\$1,510	13.7x	17.1x	NR	NR	3.4x
Del Monte Pacific Limited	DetMonte	SIN	\$0.10	\$1,893	12.4%	\$195	\$2,072	13.7x	10.2x	9.7x	8.9x	1.1x
Calavo Growers, Inc.	Calavo)	USA	\$89.57	\$1,184	6.8%	\$1,576	\$1,579	18.4x	17.4x	22.1x	NR	1.3x
Costa Group Holdings Limited	≷ costa	AUS	\$1.73	\$712	6.7%	\$693	\$1,117	18.3x	17.1x	17.7x	NR	1.6x
Total Produce plc	TétalPréduce	IRL	\$1.59	\$4,214	2.6%	\$619	\$1,167	8.2x	9.3x	9.1x	8.4x	0.3x
Tongaat Hulett Limited	Tonaat Hulett	RSA	\$0.00	\$1,251	12.1%	\$121	\$875	10.7x	9.3x	7.2x	6.1x	0.7x
Hokuto Corporation		JPN	\$18.17	\$670	16.6%	\$574	\$848	9.5x	9.8x	9.5x	7.7x	1.3x
Shanghai Xuerong Biotechnology Co.,Ltd.		CHN	\$0.89	\$260	26.6%	\$383	\$566	NR	NR	15.9x	8.0x	2.1x
Village Farms International, Inc.	Village Terrist	CAN	\$6.59	\$150	-8.6%	\$345	\$380	7.6x	17.2x	NR	NR	2.5x
Alico, Inc.	ALICO	USA	\$33.70	\$122	40.5%	\$252	\$419	9.4x	12.8x	22.1x	8.4x	3.4x
Jamaica Producers Group Limited	<del>()</del>	JAM	\$0.17	\$155	23.0%	\$177	\$315	12.0x	14.4x	10.0x	8.7x	2.1x
Ledesma Sociedad Anónima Agrícola Industrial	Ledesma	ARG	\$0.23	\$359	12.2%	\$100	\$280	13.9x	14.6x	12.0x	6.4x	0.8x
T&G Global Limited	тес	NZL	\$1.77	\$784	2.9%	\$217	\$387	8.9x	14.2x	14.3x	16.1x	0.5x
Camellia Plc	CAMELLIA PLC	GBR	\$112.42	\$381	17.8%	\$310	\$292	2.1x	6.2x	7.0x	3.6x	0.8x
Mehadrin Ltd.	<b>TEHADRIN</b>	ISR	\$37.56	\$361	-0.9%	\$125	\$231	15.8x	14.6x	NR	-	0.6x
Tipco Foods Public Company Limited	Tipco	ТНА	\$0.26	\$131	-2.8%	\$125	\$189	7.7x	7.6x	11.9x	11.4x	1.4x
Auga Group AB	an gal <sup>g</sup> u	LTU	\$0.41	\$67	10.1%	\$92	\$190	13.3x	11.8x	11.7x	NR	3.0x
Inversiones Siemel S.A.	SIEMEL S.A.	СНІ	\$0.49	\$38	19.6%	\$177	\$215	NR	NR	NR	10.9x	6.9x
Al-Jouf Agricultural Development Co.		KSA	\$5.32	\$73	25.5%	\$160	\$153	5.9x	7.0x	8.4x	8.3x	2.1x
Kumpulan Fima Berhad		MAS	\$0.39	\$116	19.3%	\$109	\$116	3.4x	2.9x	3.6x	5.1x	1.0x
Grupo Herdez, S.A.B. de C.V.	HERDEZ	MEX	\$1.94	\$1,129	15.3%	\$787	\$1,576	9.2x	NR	7.7x	7.5x	1.4x
NR: Not Relevant	HERDEZ.									Average	8.7x	1.7x
4											-	,

## **CURRENT MARKET SITUATION** COMPARABLE TRANSACTIONS – GLOBAL

Date	Target	Country		Description	Buyer	% Acquired	Size US\$M	EV / EBITDA	EV / Revenue
oct19	Hancock Natural Resource Group, Inc.	AUS	<b>S</b>	Company operating macadamia irchard hectares in Bundaberg	Finasucre SA	100	\$41	-	-
oct19	Webster Limited	AUS	5	Company engaged in the production and marketing of vegetables and walnuts	Public Sector Pension Investment Board	100	\$552	-	-
sep19	Agrofel Graos e Insumos	BRA	<u></u>	Company provider of seeds, fertilizers and other agricultural products	Bunge Limited	30	-	-	-
sep19	AgDNA Technologies Inc.	USA	4	Developer of farm management software platform	CNH Industrial NV	100	-	-	-
sep19	Capel Farms Pty Ltd	AUS	<b>S</b>	Company that owns vegetable farms	Ontario Teachers Pension Plan	100	\$14	-	-
aug-19	Scott Creek Station	AUS	<b>(</b>	Company engaged in the cattle farming	Cross Pacific Investments Pty., Ltd.	100	\$8	-	-
jul19	Ruyiqing Bio-Technology Co., Ltd.	CHN	*	Fungus research, production and development	Shanghai Yuyai Co., Ltd.	56	\$102	NR	0.8x
jun19	Holigen Holdings Limited	MLT		Company that grows, processes and sells trusted cannabis products	The Flowr Corporation	80	\$188	1.4x	
may19	Feronia Inc.	CAN	(+)	Company engaged in farming and oil plantation	Phatisa Fund Managers, LLC	42	\$19	NR	3.7x
nov18	Comercializadora Columbia, S.A. de C.V.	MEX	•	Agricultural centered company	FOCIR	30	\$5	-	-
jul18	Henan Zhongnong Co., Ltd.	CHN	*	Chineese agricultural producer	Not Revealed	63	\$30	-	-
feb18	Grupo Contri, S.A. de C.V.	MEX	•	Company that distributes white and yellow corn	Bartlett and Co.	78	\$17	-	-
oct17	Plantas de Navarra, S.A.	ESP	•	Plants research and care	Cinven Limited	Not Revealed	\$523	11.0x	-
apr-17	Chestnut Hill Tree Farm, LLC.	USA		Grows mainly nuts and fruits in North America	DFMMJ Investments, LLC	100	\$40	-	-
dic16	Fyffes plc	IRL	0	Operates as a tropical fresh products distributor	Sumitomo Corporation	100	\$942	15.3x	0.8x
dic16	Dongfang Group, Ltd.	AUS	<u>©</u>	Cultivates and sells different agricultural products	Not Revealed	20	\$53	3.2x	1.5x
sep16	All Seasons Mushrooms Inc.	CAN	(+)	Fungus producer	Fyffes P.L.C.	100	\$46	8.1x	-
aug-16	Grupo Minsa, S.A.B. de C.V.	MEX	•	Company dedicated to the corn-flour distribution	Bunge North America, Inc.	Not Revealed	\$311	-	-
jul16	T&G Global Limited	NZL	<b>S</b>	Fresh prodcuts producer and distributor	Golden Wing Mua Co., Ltd.	20	\$52	8.0x	0.7x
apr-16	Highline Produce Limited	CAN	(+)	Fungus farm	Fyffes P.L.C.	100	\$112	8.1x	NR
dic15	El Modelo Sugar Mill	MEX	•	Sugar prodcuer company	Ingenio San Sebastian, S.A. de C.V.	Not Revealed	\$67	-	-
jul15	Sunrise Growers, Inc.	USA	4	Grows and distributes frozen fruit	SunOpta Inc.	100	\$450	11.5x	1.5x
apr-15	EnerAll Master, S.A.P.I. de C.V.	MEX	•	Company that buys non-productive agricultural land	Black River Ag 2 México	64	\$30	-	-
NR: Not	Relevant						Average	8.3x	1.5x
							Median	8.1x	1.1x

## **CURRENT MARKET SITUATION** REPRESENTATIVE TRANSACTIONS – GLOBAL

Summary	Target	Buyer
On October 3 <sup>rd</sup> , 2019, the <b>Canada Pension Private</b> <b>Investment Fund</b> , a Canadian fund that manages the pension investment, announced the acquisition of <b>Webster Limited</b> , an Australian fresh-product producer, for US\$552 million	WEBSTER	<b>PSP</b> Investments
On June 24 <sup>th</sup> , 2019, <b>The Flowr Corp</b> , a Canadian big-scale crop farming centers company, announced the acquisition of <b>Holigen Holdings</b> <b>Limited</b> , a Maltese company engaged in the production, manufacturing and distribution of medical farming products, for US\$188 million	<b>HOLIGEN</b>	<b>f</b> ictre corporation
On December 9 <sup>th</sup> , 2016, <b>Sumitomo Corporation</b> , a Japanese distributor of different products worldwide, announced the acquisition of <b>Fyffes PLC.</b> , Irish importer and distributor of fresh tropical products, for US\$942 million, representing 15.3x EBITDA and 0.8x Sales multiples	fyffes	Sumitomo
On October 30 <sup>th</sup> , 2017, <b>Cinven Limited</b> , a UK private investment firm, announced the acquisition of <b>Plantas de Navarra, S.A.</b> , a Spanish farming production company, for US\$523 million, representing a 11.0x EBITDA multiple	Planasa INNOVATION IN PLANT VARIETIES	Cinven
On July 31, 2015, <b>SunOpta Inc.</b> , a Canadian company dedicated to the production of organic seeds, announced the acquisition of <b>Sunrise Growers, Inc.</b> , a U.S. fruit producer, for US\$450 million, representing 11.2x EBITDA and 1.5x Sales multiples	Sunrise Growers	Sun©pta <sup>™</sup>

## **REPRESENTATIVE GLOBAL TRANSACTION**

On October 3<sup>rd</sup>, 2019, the Public Sector Pension Investment Fund announced the acquisition of Webster Limited for US\$552 million

Webster Limited, an Australian fresh produce grower, has a presence in Europe, the Middle East and Asia

ΡΣΡ

Investments

**BUYER** 

CINVEN LIMITED ANNOUNCED THE ACQUISITION OF PLANTAS DE NAVARRA, S.A.



TARGET

The Public Sector Pension Investment Fund is dedicated to the management of pension investment in Canada

О

Webster, a company dedicated to the farming and distribution of row crops, it has 20,000 hectares in New South Wales, Australia

The transaction leads to the creation of a new fund, KoobaCo, which will hold assets from both Webster and the Canadian Investment Fund



## **REPRESENTATIVE MEXICAN ENGAGEMENTS**

intelectiva. has acquired for the second s	has acquired	As acquired	has merged with Sciences a business of Califor	<image/> <text></text>	merged its beverage division with
Caffenio   has partnered with   OXXO   a subsidiary of   FEENSA	caffenio   has partnered with   Image: Cafes Tomari	Ragasa. Acquisition Advisory Services	Fonterra Acquisition Advisory Services	TOR REY has been acquired by	CORPORACION COCC Corporate Finance Advisory Services
<image/>	AMERICAN STANDARD CONFANILS Sold Calo Reax to BRUPO	the served out and sold is concrete pumping assets in Mexico	has formed a partnership to market and develop oil storage and distribution in Mexico with	FEMSA sold www.exaction cummercoductors to ECCOLAB	ProCitrus Valuation Advisory Services
has been acquired by	Cosmocel Química to Cosmocel Química to Cosmocel Química to Cosmocel Química to Cosmocel Química	FORTACERO Corporate Finance Advisory Services	Corporate Finance Advisory Services	Image: Constraint of the second of the se	Holding company of <b>Sanfer</b> acquired a 61% stake on
Arysta LifeScience	CHIPE - MAXION	DECECTOR   Ans acquired   workshop and store in Mexico City from   DECECTOR   CERENCERER   Mattervices	partnered with	Acquisition Advisory Services	Fire Service

# Seale & Associates

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Please contact us if you would like further information about M&A trends and/or specific transaction multiples for your industry.

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